

Message Text

CONFIDENTIAL

PAGE 01 NAIROB 11964 141252Z
ACTION IO-14

INFO OCT-01 ISO-00 ONY-00 /015 W
-----092535 141254Z /44
P 141215Z SEP 77
FM AMEMBASSY NAIROBI
TO SECSTATE PRIORITY 1361

C O N F I D E N T I A L NAIROBI 11964

FOR IO DISTRIBUTION ONLY

E.O. 11652: GDS
TAGS: PGEN, XX
SUBJ: MISSION GOALS AND OBJECTIVES

REF: STATE 214663

1. UNEP IS, IN THE WORDS OF ITS EXECUTIVE DIRECTOR, "THE ENVIRONMENTAL CONSCIENCE OF THE UNITED NATIONS SYSTEM AND ITS ENVIRONMENTAL ADVOCATE TO THE WORLD". AS ONE OF THE LEADERS IN CALLING FOR THE STOCKHOLM CONFERENCE IN 1973 WHICH LED TO UNEP'S CREATION, AND AS THE PRIMARY CONTRIBUTOR TO THE ENVIRONMENT FUND FROM WHICH UNEP FINANCES ITS PROGRAMS, THE UNITED STATES HAS FROM THE BEGINNING HAD A STRONG INTEREST IN AN EFFICIENT AND EFFECTIVE UNEP. WITH THE CARTER ADMINISTRATION'S COMMITMENT TO INTERNATIONAL ENVIRONMENTAL PROTECTION AND COOPERATION, AS EVIDENCED BOTH BY THE PRESIDENT'S ENVIRONMENTAL MESSAGE TO THE CONGRESS IN MAY AND BY THE NOTRE DAME COMMENCEMENT ADDRESS, THIS INTEREST HAS, IF ANYTHING, DEEPENED.

2. UNEP'S FIRST FIVE YEARS OF OPERATION HAVE BEEN TROUBLED BY PERHAPS UNDERSTANDABLE "GROWING PAINS", BUT THERE HAVE BEEN MORE SERIOUS PROBLEMS AS WELL. RELATIONS WITH THE SPECIALIZED AGENCIES HAVE BEEN NOTABLY UNSATISFACTORY. WHILE ATTRIBUTABLE TO SOME EXTENT TO TERRITORIAL AND PAROCHIAL FACTORS ON THE PART OF THE SPECIALIZED AGENCIES, IT IS ALSO
CONFIDENTIAL

CONFIDENTIAL

PAGE 02 NAIROB 11964 141252Z

TRUE THAT THERE HAS BEEN AN INSENSITIVITY ON UNEP'S PART TO THE INTERESTS OF THOSE AGENCIES. IN ANY EVENT, ONE OF THE MISSION'S GOALS SHOULD BE TO PUSH UNEP TOWARDS INCREASED COOPERATION, AND DECREASED CONFRONTATION, WITH THE AGENCIES.

3. UNEP'S PERSONNEL SYSTEM IN GENERAL, AND ITS EMPLOYMENT OF UNITED STATES CITIZENS IN PARTICULAR, ARE IN NEED OF IMPROVEMENT.

WITH A NEW DIRECTOR OF PERSONNEL AT UNEP AND A NEW U.S. PERMANENT REPRESENTATIVE, THE TIME SHOULD BE RIPE FOR INITIATIVES TO IMPROVE PERFORMANCE IN BOTH OF THESE ASPECTS, ESPECIALLY IN ATTEMPTING TO PLACE MORE AMERICAN CITIZENS IN SUBSTANTIVE POSITIONS.

4. ALTHOUGH THE EXECUTIVE DIRECTOR CONTINUES TO ASSURE US THAT HE RECOGNIZES THAT UNEP'S ROLE IS A CATALYTIC RATHER THAN AN OPERATIONAL ONE, HIS DYNAMISM AND HIS AUTHROITARIANISM(QUALITIES WHICH, WHILE OCCASIONALLY CAUSING US PROBLEMS, THE MISSION NEVERTHELESS VIEWS FAVORABLY) MAKE IT IMPORTANT THAT THE MISSION MAKE EVERY EFFORT TO ENSURE THAT HE STICKS TO THAT ROLE. THIS MAY BE ESPECIALLY NECESSARY IN RELATION TO THE RECENT AUTHORITY GRANTED AT THE U.N. DESERTIFICATION CONFERENCE FOR THE ESTABLISHMENT OF A "VERY SMALL" DESERTIFICATION UNIT WITHIN UNEP.

5. FINALLY, THE OVERALL EFFICIENCY OF UNEP'S PROGRAM OPERATIONS HAS BEEN A SOURCE OF CONCERN. THE EXECUTIVE DIRECTOR HAS RECENTLY "RESTRUCTURED" THE ENTIRE PROGRAM DIVISION TO ACHIEVE, AMONG OTHER OBJECTIVES, INCREASED ACCOUNTABILITY. THE NEW DEPUTY EXECUTIVE DIRECTOR (AN AMERICAN) IS ALSO INTENT ON INCREASING OPERATIONAL EFFICIENCY. THE MISSION SHOULD ENCOURAGE THESE EFFORTS AND SHOULD MONITOR THEM TO SEE THAT THEY ARE EFFECTIVE.

6. PERMERP FULLY AWARE THAT BUREAU MAY WELL HAVE OTHER GOALS AND OBJECTIVES TO ADD, BUT ABOVE REPRESENTS HIS ESTIMATE OF SITUATION AFTER TWO MONTHS AT POST.

CONFIDENTIAL

CONFIDENTIAL

PAGE 03 NAIROB 11964 141252Z

LE MELLE

CONFIDENTIAL

NNN

Message Attributes

Automatic Decaptioning: Z
Capture Date: 01-Jan-1994 12:00:00 am
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: POLICIES, AMBASSADORS
Control Number: n/a
Copy: SINGLE
Sent Date: 14-Sep-1977 12:00:00 am
Decaption Date: 22 May 2009
Decaption Note: 25 YEAR REVIEW
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 22 May 2009
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1977NAIROB11964
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: GS
Errors: N/A
Expiration:
Film Number: D770333-0230
Format: TEL
From: NAIROBI
Handling Restrictions:
Image Path:
ISecure: 1
Legacy Key: link1977/newtext/t19770965/aaaaccsc.tel
Line Count: 95
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: 1bcee446-c288-dd11-92da-001cc4696bcc
Office: ACTION IO
Original Classification: CONFIDENTIAL
Original Handling Restrictions: ONLY
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 2
Previous Channel Indicators: n/a
Previous Classification: CONFIDENTIAL
Previous Handling Restrictions: ONLY
Reference: 77 STATE 214663
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 08-Feb-2005 12:00:00 am
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 1279033
Secure: OPEN
Status: NATIVE
Subject: MISSION GOALS AND OBJECTIVES
TAGS: OGEN, PDIP, XX
To: STATE
Type: TE
vdkgvwkey: odhc://SAS/SAS.dbo.SAS_Docs/1bcee446-c288-dd11-92da-001cc4696bcc
Review Markings:
Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
22 May 2009
Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 22 May 2009